

AN OXFORD ECONOMICS COMPANY

ECONOMIC IMPACT OF VISITORS IN NORTH CAROLINA 2021

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Prepared for: Visit North Carolina



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INTRODUCTION PROJECT BACKGROUND

The travel sector is an integral part of the North Carolina economy. Visitors generate significant economic benefits to households, businesses, and government alike and represent a critical driver of the state's future. How critical? In 2021, tourism-supported jobs accounted for 6.6% of all jobs in the state.

By monitoring the visitor economy, policymakers can inform decisions regarding the funding and prioritization of the sector's development. They can also carefully monitor its successes and future needs. This is particularly true for North Carolina as it builds upon its tourism economy.

METHODOLOGY AND DATA SOURCES

An IMPLAN input-output model was constructed for the state of North Carolina. The model traces the flow of visitor-related expenditures through the state's economy and their effects on employment, wages, and taxes. IMPLAN also quantifies the indirect (supplier) and induced (income) impacts of tourism. Tourism Economics then cross-checked these findings with employment and wage data for each sector to ensure the findings are within reasonable ranges.

Visitors included those who stayed in overnight accommodations or those who came from a distance greater than 50 miles and deviated from their normal routine.

The primary source of the employment and wage data is the Regional Economic Information System (REIS), maintained by the Bureau of Economic Analysis.

This is more comprehensive than Bureau of Labor Statistics (ES202/QCEW) data because sole-proprietors do not require unemployment insurance and are not counted in the ES202 data. By establishing a timeline of economic impacts, the industry can track its progress.

To quantify the significance of the visitor economy in North Carolina, Tourism Economics developed a comprehensive model detailing the far-reaching impacts arising from visitor spending. The results of this study show the scope of the visitor economy in terms of direct visitor spending, along with total economic impacts, jobs, and fiscal (tax) impacts in the broader economy.

The analysis draws on the following data sources:

- OmniTrak: survey data, including spending and visitor profile characteristics for visitors to North Carolina
- Bureau of Economic Analysis and Bureau of Labor Statistics: employment and wage data, by industry
- STR, AirDNA, and Key Data: lodging performance data, including room demand, room rates, occupancy, and room revenue, for hotels and short-term rentals
- Tax collections: Lodging and sales tax receipts
- U.S. Energy Information Administration: gasoline price data
- US Census: business sales by industry and seasonal second homes inventory
- Tourism Economics: international travel data for overseas, Canadian, and Mexican travel to North Carolina based on aviation, survey, and credit card information



INTRODUCTION TOURISM SATELLITE ACCOUNT

Background

A tourism satellite account, or TSA, was conceived by the UN World Tourism Organization and has since been ratified by the UN, Eurostat, and OECD.

The standard has been adopted by over 80 countries around the world and a growing number of subnational states and regions.

The TSA deals with the challenge of measuring tourism in two important ways:

- Defines the tourism economy
- Provides methodology for measuring the travel economy in a way that is consistent with economic accounts

The entire travel industry is measured within the TSA, including leisure, business, group, transit, and the local spending of outbound travelers.

TRAVELER ECONOMY

The North Carolina traveler economy encompasses both visitor activity along with spending in support of the tourism industry – from private investment in new buildings and machinery to governmental funding for tourism promotion. Spending by travelers totaled \$28.9 billion in 2021 with investment and government adding around \$4.3 billion for a total travel demand of \$33.2 billion in 2021.

Total Tourism Demand

Includes all visitor spending plus other spending streams in support of the traveler industry. This includes government spending and capital investment in support of travel.

Tourism Industry GDP

Measures the value of production of "tourism characteristic industries" on behalf of travelers. This concept measures only the direct impact of the travel industry.

Tourism Economic Impact

Measures the full economic impacts of tourism demand, including indirect and induced impacts. This expands on the TSA framework to quantify the downstream impacts of the travel sector.

ECONOMIC IMPACTS **KEY FINDINGS**

DIRECT TOURISM DEMAND

In 2021, direct tourism demand tallied \$33.2 billion across the North Carolina economy. This includes visitor spending by both domestic and international visitors along with capital spending expenditures in support of visitor activity, governmental spending in support of tourism, and personal consumption spending for support of seasonal homes.

TOTAL ECONOMIC IMPACT

The \$33.2 billion of direct tourism demand generated a total economic impact of \$50.2 billion in North Carolina in 2021 including indirect and induced impacts. This total economic impact sustained nearly 410,000 jobs and generated \$4.1 billion in state and local tax revenues in 2021.



\$50.2 BILLION

Total Economic Impact of Tourism in North Carolina in 2021







Direct Tourism Demand



\$50.2B

Total Economic Impact



410,000

Total Jobs Generated



\$4.1B

State & Local Taxes Generated





VISITOR ECONOMY & TOURISM DEMAND

Following the sharp contraction of 2020, the North Carolina travel economy bounced back in 2021. With COVID concerns waning and attractions and events undoing restrictions on attendance, travel recovered from pandemic-influenced lows.

North Carolina travel-related expenditures

Amounts in \$ billions



Source: Tourism Economics

VISITOR ECONOMY TRENDS

Traveler demand increased 40.5% in 2021, a bounce back after the significant decline in 2020. Overall traveler demand reached \$33.2 billion in 2021. The recovery was predominantly led by domestic spending and non-visitor PCE, representing tourism consumer durables such as an RV, boat, or furniture for a vacation home, which grew by 43.1% and 44.9%, respectively.

International visitor spending rose 23.4% to \$243 million in 2021 but remains only about one-quarter of its 2019 level.

Capital investment in support of tourism grew to \$1.4 billion in 2021, an increase of 2.8%. Growth in governmental support of tourism was 7.2% in 2021.

North Carolina tourism demand

Amounts in \$ millions, 2021 percent change and percent recovered relative to 2019

	2017	2018	2019	2020	2021	2021 Growth	% relative to 2019
Tourism Demand	\$30,642	\$32,276	\$34,186	\$23,656	\$33,236	40.5%	97.2%
Domestic	\$26,753	\$28,134	\$29,698	\$21,384	\$30,610	43.1%	103.1%
International	\$940	\$940	\$952	\$197	\$243	23.4%	25.5%
Non-visitor PCE	\$925	\$952	\$988	\$575	\$833	44.9%	84.3%
Government Support	\$208	\$218	\$233	\$178	\$191	7.2%	81.9%
Capital Investment	\$1,816	\$2,032	\$2,315	\$1,322	\$1,359	2.8%	58.7%

Source: Tourism Economics

VISITOR ECONOMY DISTRIBUTION

In North Carolina, domestic visitor markets increased their relative importance to 92.1%, up from 86.9% in 2019.

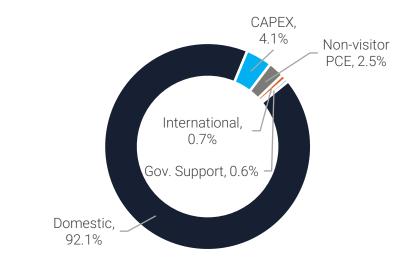
Capital investment in tourism-related construction and machinery & equipment represented 4.1% of all tourism-related demand.

International visitor markets provided 0.7% of demand in 2021. This is down more than two percentage points from 2019.

Personal consumption expenditures and government support make up the last 3.1% of North Carolina tourism demand in 2021.

North Carolina tourism demand

Expressed as percentage of total demand





ECONOMIC IMPACT METHODOLOGY

Our analysis of the North Carolina visitor economy begins with spending by and on behalf of travelers and analyzes the downstream effects of this spending on the broader economy. To determine total economic impact, we input direct spending into a model of the state's economy, constructed using an IMPLAN input-output (I-O) model. The model traces the full extent of industry impacts as dollars flow through the local economy.

An I-O model represents a profile of an economy by measuring the relationships among industries and consumers and quantifies three levels of impact:

- **1. Direct impacts**: Travel-related spending creates direct economic value within a group of sectors (such as recreation and transportation). This supports a relative proportion of spending, jobs, wages, and taxes within each sector.
- **2. Indirect impacts**: Each directly affected sector also purchases goods and services as inputs (e.g. food wholesalers, utilities) into production. These impacts are called indirect impacts or supply-chain effects.
- **3. Induced impacts**: Lastly, the induced impact is generated when employees whose wages are generated either directly or indirectly by visitor spending spend those wages in the local economy. This is called the induced impact or income effect.

The Tourism Economics model calculates these three levels of impact - direct, indirect, and induced - for a broad set of indicators, including:

• Spending

Federal Taxes

- Wages
- Employment
- State Taxes
- Local Taxes



DIRECT IMPACTS

Tourism's contribution measured visitor spending



TOTAL IMPACTS Direct, indirect, and induced impacts



INDIRECT IMPACTS

Purchases of inputs from suppliers Suppliers' own supply chains



B2B GOODS & SERVICES PURCHASED

INDUCED IMPACTS

Consumer spending out of employees' wages:



HOUSEHOLD CONSUMPTION





GDP



JOBS



INCOME





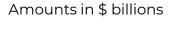
ECONOMIC IMPACT **FINDINGS**

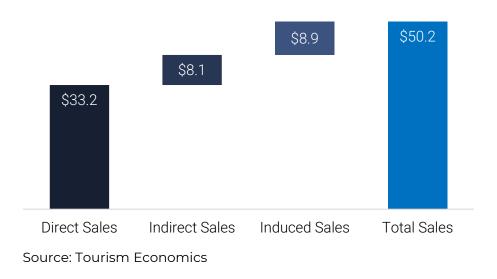
BUSINESS SALES IMPACTS

The travel economy contributed a direct impact of \$33.2 billion in 2021. This direct impact of \$33.2 billion generated \$17.0 billion in indirect and induced impacts, resulting in a total economic impact of \$50.2 billion in the North Carolina economy, 2% below 2019.

Outside of direct impacts, significant benefits accrue in sectors like finance, insurance, and real estate, and business services.

Summary economic impacts (2021)





Business sales impacts by industry (2021)

Amounts in \$ millions

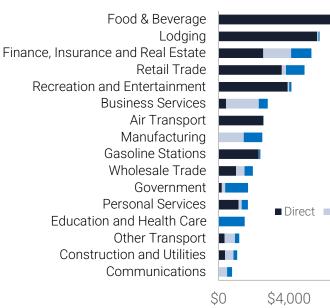
Total, all industries

Food & Beverage Lodging Finance, Insurance and Real Estate Retail Trade **Recreation and Entertainment Business Services** Air Transport Manufacturing **Gasoline Stations** Wholesale Trade Government Personal Services Education and Health Care Other Transport Construction and Utilities Communications Agriculture, Fishing, Mining

Source: Tourism Economics

Visitor economy business sales impacts by industry (2021)

Amounts in \$ millions



Source: Tourism Economics

Direct Business Sales	Indirect Business Sales	Induced Business Sales	Total Business Sales
\$33,236	\$8,078	\$8,920	\$50,235
\$9,298	\$210	\$452	\$9,960
\$5,600	\$69	\$64	\$5,732
\$2,539	\$1,580	\$1,154	\$5,273
\$3,594	\$233	\$1,057	\$4,884
\$3,929	\$84	\$123	\$4,136
\$422	\$1,862	\$509	\$2,793
\$2,538	\$18	\$20	\$2,577
	\$1,435	\$1,054	\$2,489
\$2,283	\$17	\$71	\$2,371
\$992	\$486	\$471	\$1,949
\$191	\$188	\$1,294	\$1,673
\$1,144	\$165	\$361	\$1,671
	\$8	\$1,480	\$1,489
\$338	\$598	\$243	\$1,180
\$368	\$482	\$210	\$1,060
	\$489	\$276	\$765
	\$154	\$79	\$234

■ Direct ■ Indirect ■ Induced

\$ millions \$8,000 \$12,000

VALUE ADDED IMPACTS

The value of all visitor-supported goods and services produced in North Carolina in 2021 for North Carolina visitors was \$24.7 billion, 3.8% of the North Carolina economy.

Summary value-added impacts (2021)

Amounts in billions of nominal dollars



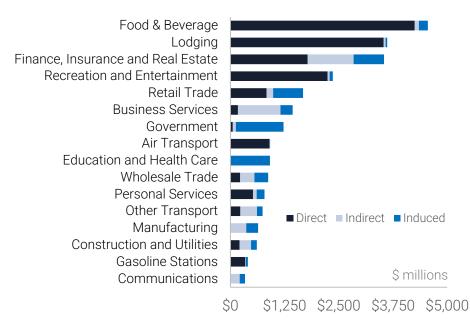
Source: Tourism Economics

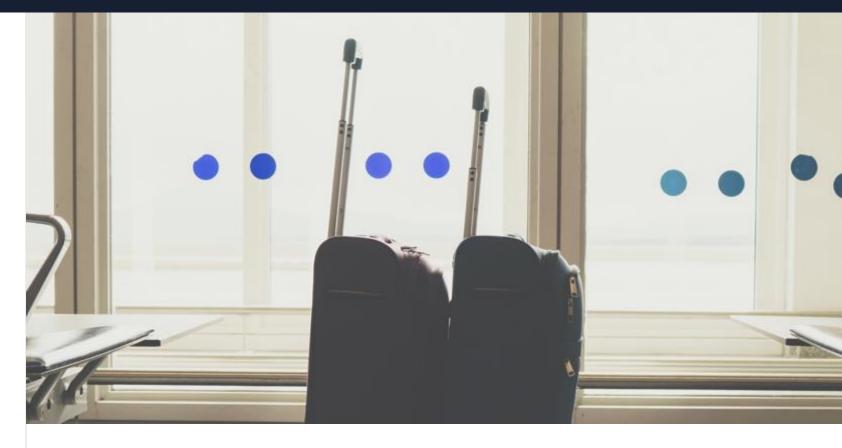
The locally produced portion of visitor-supported sales in the finance & real estate industries and the retail industry each added \$3.5 billion and \$1.7 billion to state GDP in 2021, respectively.

Spending by travel demandsupported workers supported \$907 million in GDP contribution in the education and health care industries. showing how tourism activity supports businesses across the industrial spectrum.

Visitor value-added impacts by Industry (2021)

Amounts in millions of nominal dollars





Summary value-added impacts by industry (2021)

Amounts in millions of nominal dollars

Total, all industries

Food & Beverage Lodging Finance, Insurance and Real Estate Recreation and Entertainment Retail Trade **Business Services** Government Air Transport Education and Health Care Wholesale Trade Personal Services Other Transport Manufacturing Construction and Utilities **Gasoline Stations** Communications Agriculture, Fishing, Mining

Source: Tourism Economics

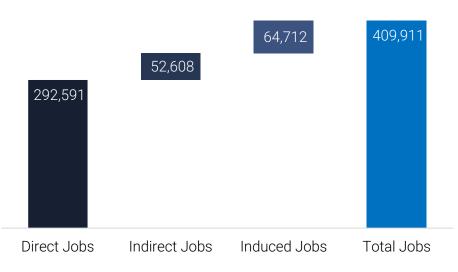
Direct GDP	Indirect GDP	Induced GDP	Total GDP
\$15,303	\$4,152	\$5,229	\$24,685
\$4,251	\$96	\$208	\$4,555
\$3,535	\$43	\$39	\$3,617
\$1,782	\$1,059	\$704	\$3,545
\$2,242	\$47	\$73	\$2,362
\$835	\$152	\$687	\$1,674
\$175	\$981	\$278	\$1,434
\$55	\$72	\$1,098	\$1,226
\$902	\$5	\$6	\$914
	\$5	\$907	\$912
\$224	\$329	\$319	\$872
\$522	\$82	\$184	\$787
\$228	\$386	\$130	\$744
	\$365	\$271	\$637
\$209	\$268	\$131	\$608
\$342	\$12	\$49	\$403
	\$215	\$122	\$338
	\$34	\$23	\$57

EMPLOYMENT IMPACTS

Travel activity sustained 292,600 direct jobs in 2021, with an additional 117,300 jobs supported from the indirect and induced impacts of visitor activity. The total jobs impact recovered to 409,900 in 2021, one of every 15 jobs in the state.

Summary employment impacts (2021)

Amounts in number of jobs



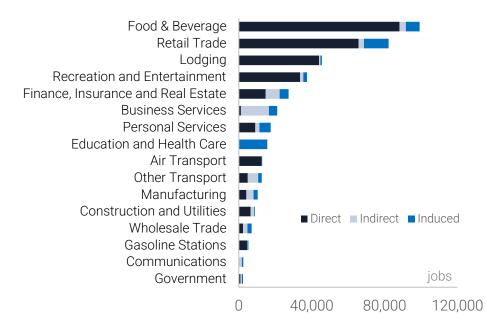
Source: Tourism Economics

The visitor economy supports the largest number of jobs in the food & beverage industry (99,239).

Spending by businesses directly impacted by tourism supports 15,376 jobs in the business services industry in areas like accounting, advertising, and building services.

Tourism job impacts by industry (2021)

Amounts in number of jobs





Employment impacts by industry (2021)

Amounts in number of jobs

Total, all industries

Food & Beverage Retail Trade Lodging Recreation and Entertainment Finance. Insurance and Real Estate **Business Services** Personal Services Education and Health Care Air Transport Other Transport Manufacturing Construction and Utilities Wholesale Trade **Gasoline Stations** Communications Government Agriculture, Fishing, Mining

Source: Tourism Economics

Direct Jobs	Indirect Jobs	Induced Jobs	Total Jobs
292,591	52,608	64,712	409,911
88,232	3,516	7,491	99,239
65,692	3,012	13,559	82,264
43,991	859	762	45,612
33,668	1,723	2,008	37,400
14,784	7,613	4,965	27,361
1,145	15,376	4,555	21,076
9,041	2,286	6,128	17,456
	110	15,514	15,624
12,679	71	77	12,827
4,954	5,705	1,875	12,535
4,184	3,909	2,299	10,393
6,514	1,862	410	8,786
2,317	2,401	2,296	7,014
4,518	151	621	5,290
	1,703	757	2,460
871	846	622	2,339
	1,463	772	2,235

LABOR INCOME IMPACTS

Traveler activity generated \$9.4 billion in direct labor income and a total of \$14.7 billion when including indirect and induced impacts. Total tourism-generated income in North Carolina in 2021 rose to 97% of its 2019 level.

Summary labor income impacts (2021)

Amounts in \$ billions

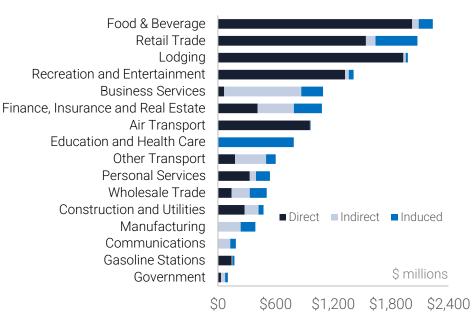


Source: Tourism Economics

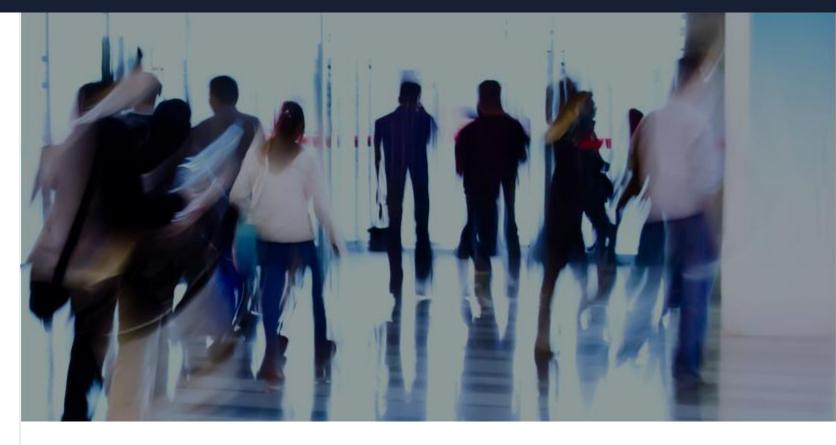
There are 11 industries in which visitor activity supports more than \$500 million in personal income. These range from the obvious-food & beverage and lodging, to the less obvious-business services and education & healthcare.

Tourism labor income Impacts by industry (2021)

Amounts in \$ millions



Source: Tourism Economics



Labor income impacts by industry (2021) Amounts in \$ millions

Total, all industries

Food & Beverage Retail Trade Lodging Recreation and Entertainment **Business Services** Finance, Insurance and Real Estate Air Transport Education and Health Care Other Transport **Personal Services** Wholesale Trade Construction and Utilities Manufacturing Communications **Gasoline Stations** Government Agriculture, Fishing, Mining

Direct Labor Income	Indirect Labor Income	Induced Labor Income	Total Labor Income
\$9,356	\$2,585	\$2,713	\$14,654
\$2,022	\$69	\$145	\$2,237
\$1,541	\$99	\$436	\$2,076
\$1,930	\$25	\$22	\$1,977
\$1,323	\$39	\$50	\$1,412
\$65	\$803	\$227	\$1,094
\$413	\$378	\$292	\$1,083
\$957	\$5	\$5	\$967
	\$5	\$784	\$789
\$178	\$324	\$99	\$600
\$331	\$65	\$145	\$541
\$141	\$189	\$178	\$508
\$278	\$144	\$52	\$474
	\$237	\$154	\$390
	\$128	\$57	\$186
\$143	\$5	\$22	\$171
\$32	\$43	\$28	\$104
	\$26	\$18	\$44

ECONOMIC IMPACT FINDINGS **FISCAL (TAX) IMPACTS**

Visitor spending, visitor supported jobs, and business sales generated \$8.2 billion in government revenues.

State and local taxes alone tallied \$4.1 billion in 2021.

Each household in North Carolina would need to be taxed an additional \$1,009 to replace the visitor-generated taxes received by state and local governments in 2021.

Fiscal (tax) impacts

Amounts in \$ millions

	2018	2019	2020	2021
Total Tax Revenues	\$7,905	\$8,359	\$6,397	\$8,217
Federal Taxes	\$4,038	\$4,261	\$3,244	\$4,148
Personal Income	\$1,139	\$1,200	\$947	\$1,167
Corporate	\$690	\$730	\$509	\$712
Indirect Business	\$534	\$565	\$394	\$551
Social Security	\$1,675	\$1,766	\$1,394	\$1,718
State and Local Taxes	\$3,866	\$4,098	\$3,153	\$4,068
Sales	\$1,515	\$1,603	\$1,118	\$1,563
Bed Tax	\$285	\$310	\$223	\$332
Personal Income	\$441	\$465	\$367	\$453
Corporate	\$465	\$492	\$343	\$480
Social Unemployment	\$30	\$31	\$25	\$30
Excise and Fees	\$114	\$121	\$84	\$118
Property	\$1,015	\$1,074	\$993	\$1,092



ECONOMIC IMPACTS



\$33.2B DIRECT TOURISM DEMAND

The \$33.2 billion in direct tourism demand encompasses visitor spending along with capital spending expenditures, governmental spending, and personal consumption spending in support of tourism.



\$14.7B LABOR INCOME

The \$14.7 billion in total income generated by tourism is the equivalent of \$3,635 for every household in North Carolina.



410,000 TOTAL JOBS

The number of jobs sustained by tourism (410,000) supports 6.6% of all jobs in North Carolina.



\$4.1B STATE & LOCAL TAXES

Each household in North Carolina would need to be taxed an additional \$1,009 to replace the visitor taxes received by the state and local governments in 2021.

APPENDIX

Glossary – Spending Definitions

Term	Description
Lodging	Includes visitor spending in the accommodation sub-sector. This includes food and other services provided by hotels, rentals, and similar establishments.
Food and beverage	Includes all visitor spending on food & beverages, including at restaurants, bars, grocery stores, and other food providers.
Recreation	Includes visitor spending within the arts, entertainment, and recreation sub-sector.
Shopping	Includes visitor spending in all retail sub-sectors within the local economy.
Local transport	Includes visitor spending on local transport services such as taxis, limos, trains, rental cars, buses, and the local share of air transportation spending.
Service stations	Visitor spending on gasoline.
Second homes	Where applicable, spending associated with the upkeep of seasonal second homes for recreational use as defined by the Census Bureau.

Glossary – Economic Impact Definitions

Description
Impacts (business sa from spending by visi of tourism-related sec lodging).
Impacts created from inputs (e.g. food who production by the dire economic effects ste purchases in the supp
Impacts created from employees whose wa by visitor spending.
Jobs directly and indi part-time and season working at least one h calendar year.
Income (wages, salar supported by visitor s
The economic enhane services before offeri
City and County taxes any local sales, incom revenues streams of transportation to san
State tax revenues ge sales, income, corpor state governments.

ales, jobs, income, and taxes) created directly sitors to a destination within a discrete group ectors (e.g. recreation, transportation,

n purchase of goods and services used as plesalers, utilities, business services) into rectly affected tourism-related sectors (i.e. emming from business-to-business oply chain).

m spending in the local economy by ages are generated either directly or indirectly

lirectly supported by visitor activity (includes nal work). One job is defined as one person hour per week for fifty weeks during the

ries, proprietor income, and benefits) spending.

ncement a company gives its products or ring them to customers.

es generated by visitor spending. This includes me, bed, usage fees, licenses, and other local governmental authorities – from nitation to general government.

enerated by visitor spending. This will include rate, usage fees, and other assessments of

ABOUT TOURISM ECONOMICS

Tourism Economics is an Oxford Economics company with a singular objective: combine an understanding of the travel sector with proven economic tools to answer the most important questions facing our clients. More than 500 companies, associations, and destinations work with Tourism Economics every year as a research partner. We bring decades of experience to every engagement to help our clients make better marketing, investment, and policy decisions. Our team of highlyspecialized economists deliver:

- Global travel data-sets with the broadest set of country, city, and state coverage available
- Travel forecasts that are directly linked to the economic and demographic outlook for origins and destinations
- Economic impact analysis that highlights the value of visitors, events, developments, and industry segments
- Policy analysis that informs critical funding, taxation, and travel facilitation decisions
- Market assessments that define market allocation and investment decisions

Tourism Economics operates out of regional headquarters in Philadelphia and Oxford, with offices in Belfast, London, Frankfurt, Ontario, and Sydney.

Oxford Economics is one of the world's foremost independent global advisory firms, providing reports, forecasts, and analytical tools on 200 countries, 100 industrial sectors, and over 3,000 cities. Our best-of-class global economic and industry models and analytical tools give us an unparalleled ability to forecast external market trends and assess their economic, social, and business impact. Headquartered in Oxford, England, with regional centers in London, New York, and Singapore, Oxford Economics has offices across the globe in Belfast, Chicago, Dubai, Miami, Milan, Paris, Philadelphia, San Francisco, and Washington DC, we employ over 400 full-time staff, including 300 professional economists, industry experts, and business editors—one of the largest teams of macroeconomists and thought leadership specialists.

For more information: admin@tourismeconomics.com

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